

# SEJAHTERA ACADEMIC FRAMEWORK



## SEJAHTERA ACADEMIC FRAMEWORK

Humanising Education for Raḥmatan lil- Ālamīn  
post-COVID 19 disruption

saf  
/ʃaff/

*Quranic*

صف /ʃaʔf/

in "solid" ranks (saff), as if they were a solid cemented structure

سورة الصف 61:4

*English*

row /raʊ/

a number of people or things in a more or less straight line

*Malay*

baris /ba.ris/

satu deret yang merupakan susunan memanjang

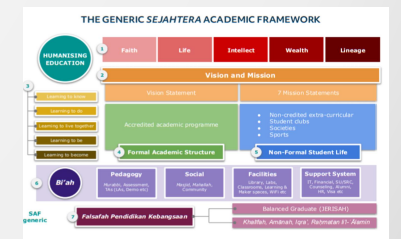
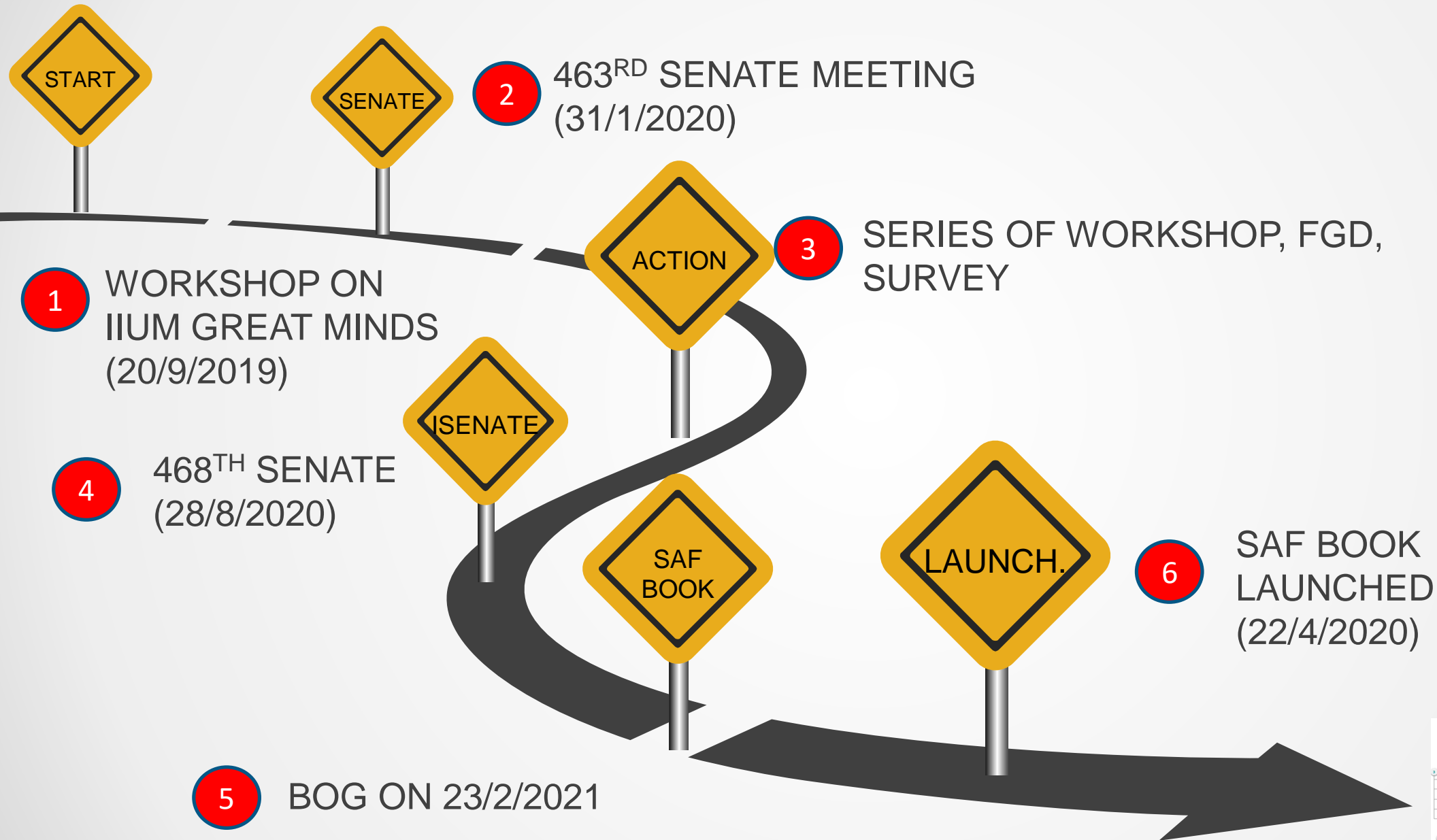
*Arabic*

صف /ʃaʔf/

سَطْرٌ مُسْتَقِيمٌ مِنْ قُلُوبِهِمْ

# SEJAHTERA ACADEMIC FRAMEWORK (SAF)





# BREAKING THE SILOS

## EDITORS

Dr. Lihanna Borhan

Dr. Amelia Wong Azman

Dr. Gairuzazmi Mat Ghani

Dr. Muhammad Faris Abdullah

Dr. Zainurin Abdul Rahman

Dr. Zulkefli M. Yusof

## TABLE OF CONTENTS-SAF

<https://www.iium.edu.my/office/kca/sejahtera-academic-framework-2>



# TABLE OF CONTENTS

PHILOSOPHY OF KNOWLEDGE	vi	SECTION 4: SEJAHTERA ACADEMIC FRAMEWORK IN ACTION	103
VISION AND MISSION	vi-vii	Introduction	
EDUCATIONAL GOALS	viii	Guiding Principles	
FOREWORD: HRH TUNKU AZIZAH AMINAH MAIMUNAH ISKANDARIAH, THE CONSTITUTIONAL HEAD OF IUM	1	Empowerment	
THE PRESIDENT OF IUM	3	Flexibility	
INTRODUCTION	5	Innovation	
PREFACE	7	Accountability	
SECTION 1: EDUCATING THE NOW FOR THE FUTURE	11	Community Co-learning (Formal+Informal) Beyond Classroom	
Introduction		UniCORE 2020 for Undergraduate Programmes	
Moving Forward with the Philosophy, Vision and Mission		UniCORE for Postgraduate Programmes	
A Renewed Normal		Pedagogy	
A Framework for the Future		Assessment	
SECTION 2: INSPIRATIONS	37	Responsible Research	
Introduction		Possible Models	
National Philosophy of Education		SECTION 5: WHOLE INSTITUTION TRANSFORMATION	133
Maqāsid Ash-Shari'ah		Introduction	
Futures of Education		Student Life	
SECTION 3: RETROSPECTION AND ENVIRONMENTAL SCANNING	51	A Whole New Transformed Education (incl. Enabling Services)	
Introduction		RCE Greater Gombak	
Sources of Information		Moving Forward Together in SAF	
Methodology		A Preferred Future	
Findings		GLOSSARY	159
Undergraduate Academic Programmes		REFERENCES	161
Post-Graduate Academic Programmes		LIST OF CONTRIBUTORS	162
SECTION 4: SEJAHTERA ACADEMIC FRAMEWORK IN ACTION	103		



1

Future academic direction of IIUM



HER MAJESTY  
SERI PADUKA BAGINDA THE RAJA PERMAISURI AGONG  
TUNKU HAJAH AZIZAH AMINAH MAIMUNAH ISKANDARIAH  
BINTI ALMARHUM AL-MUTAWAKKIL ALALLAH SULTAN ISKANDAR  
AL-HAJ

D.K., D.M.N., S.S.A.P., S.I.M.P., D.K. (Johor), S.P.M.J., D.K. (Brunei),  
P.K.C., P.K.T., P.J.K.

2

Addressing the changes to stay  
active and relevant

3

SAF is one of the ways to make positive changes  
in this world community in humanising education  
for Rahmatan lil-Alamin



**IIUM PRESIDENT  
DATUK DR. MOHD DAUD BAKAR**

SAF is a consummate framework that encompasses all elements related to the management of academic programmes, institution and more. The main business of IIUM is to create changes in life through education and SAF provides a guide that can facilitate the accomplishment of this objective.

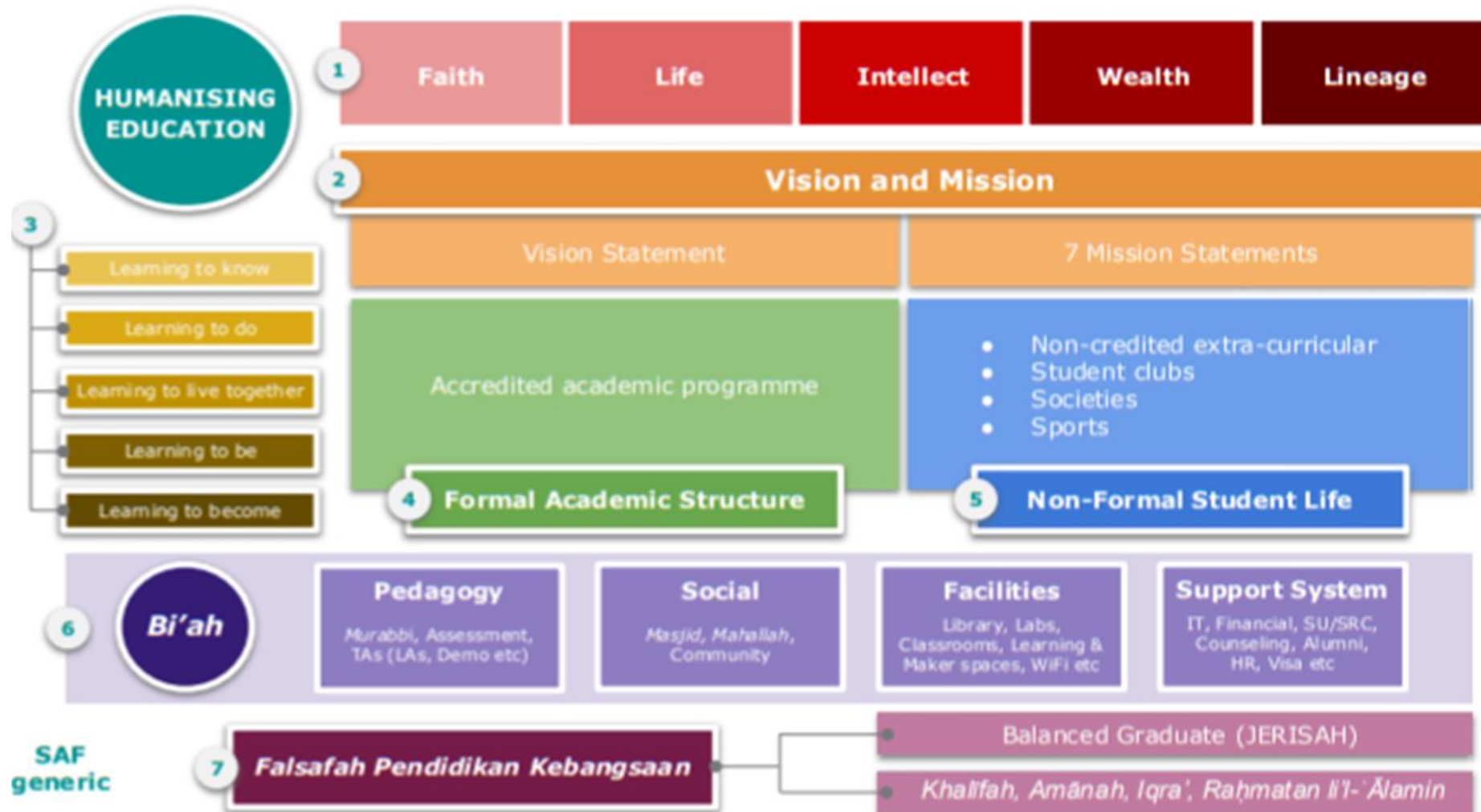
## SECTION 1 : EDUCATING THE NOW FOR THE FUTURE

- ❑ HIGHLIGHTS THE ROLES THAT EACH ELEMENT PLAYS TO NURTURING HOLISTIC HUMAN BEINGS
- ❑ NOT SIMPLY ABOUT ACADEMIC PROGRAMME. SAF IS ABOUT PUTTING TOGETHER THE ELEMENTS OF IIUM AS A HIGHER EDUCATION INSTITUTION
- ❑ REMINDER FOR THE COMMUNITY TO ENGAGE IN ACTIVITIES THAT ARE WELL-ALLIGNED TO THE RIGHT PATH
- ❑ SAF IS A TESTAMENT OF THE UNIVERSITY'S COMMITMENT TO THE TRUE NATION OF EDUCATION



# SECTION 1 : EDUCATING THE NOW FOR THE FUTURE

## THE GENERIC SEJAHTERA ACADEMIC FRAMEWORK





**LEADING THE WAY**  
KHALIFAH · AMĀNAH · IQRA' · RAHMATAN LIL-ĀLAMĪN



## PART 2

## SEJAHTERA ACADEMIC FRAMEWORK

Humanising Education for Rahmatan lil- Ālamīn  
post-COVID 19 disruption

saf  
/ʃaff/

Quranic  
صف /ʃaff/  
in 'solid' ranks (ʃaff), as if they were a solid cemented structure  
سورة الصف 61:4

English  
row /rɔ:/  
a number of people or things in a more or less straight line

Malay  
baris /ba.ris/  
satu deret yang merupakan susunan memanjang

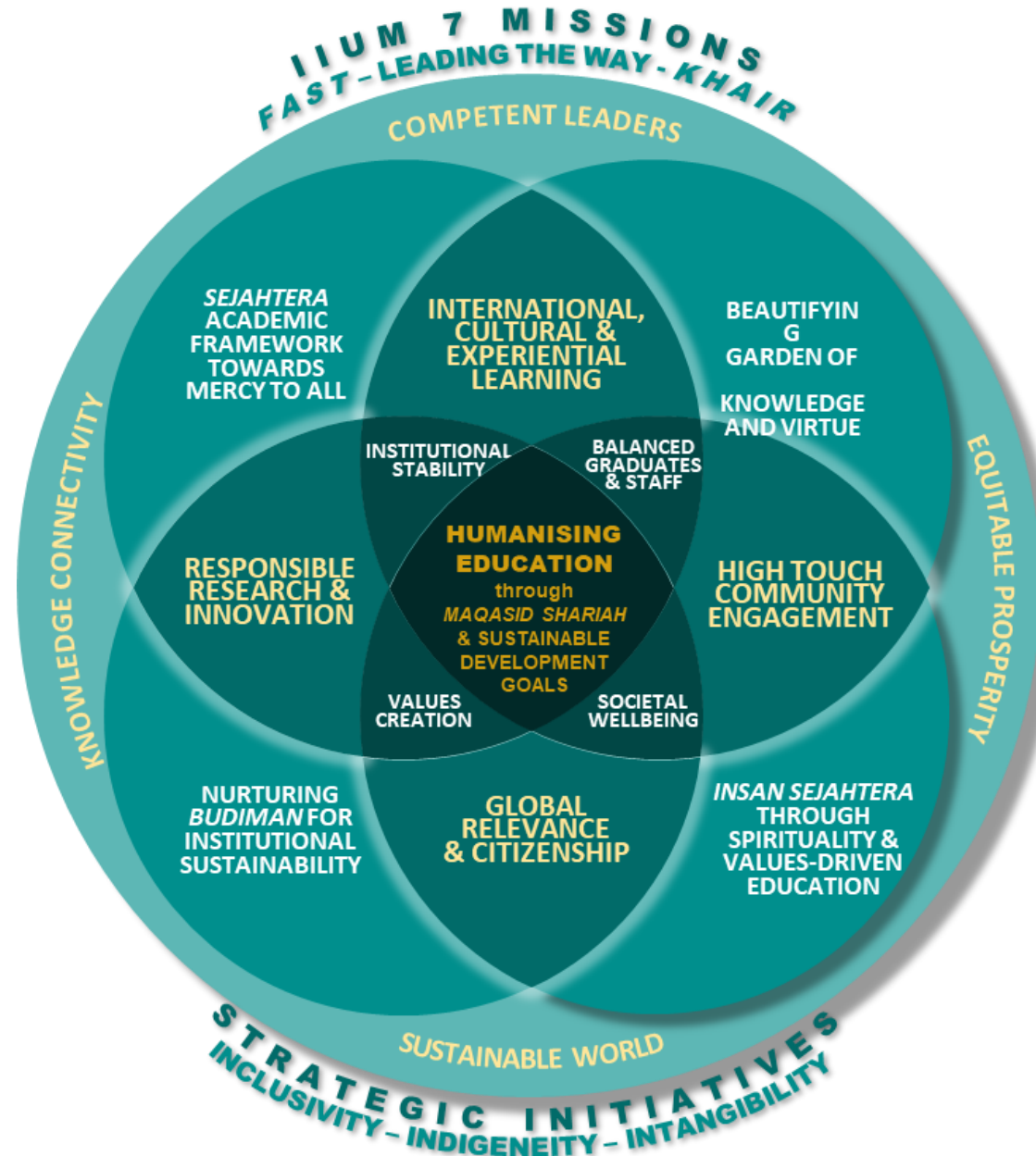
Arabic  
صف /ʃaff/  
سطر مستقيم من قُلُوبٍ

“The **Sejahtera Academic Framework** is **both “old” and “new”**. It is **“old”** in the sense that the core values and the vision and mission of the University continue to be the bedrock. It is **“new”** in that it weaves together the current and future major agenda while demanding each and everyone of us – at both the individual and organisational levels – reflect on our roles and responsibilities to move the University into the future.”

## HUMANISING EDUCATION

*Through MAS & SDG*

Education with soul, and loaded with values and wisdom. It is about nurturing a person first, a professional second.



Inspired by the worldview of tawhid and Islamic philosophy of the unity of knowledge as well as its concept of holistic education, the university aims at becoming a leading international centre of excellence in education, research and innovation which seeks to **restore the dynamic and progressive role of the *ummah*** in all branches of knowledge for the **betterment of human life and civilisation**





1. Integrated knowledge

2. Sustainable development

3. Islamisation

4. Islamic moral-spiritual values

5. International community

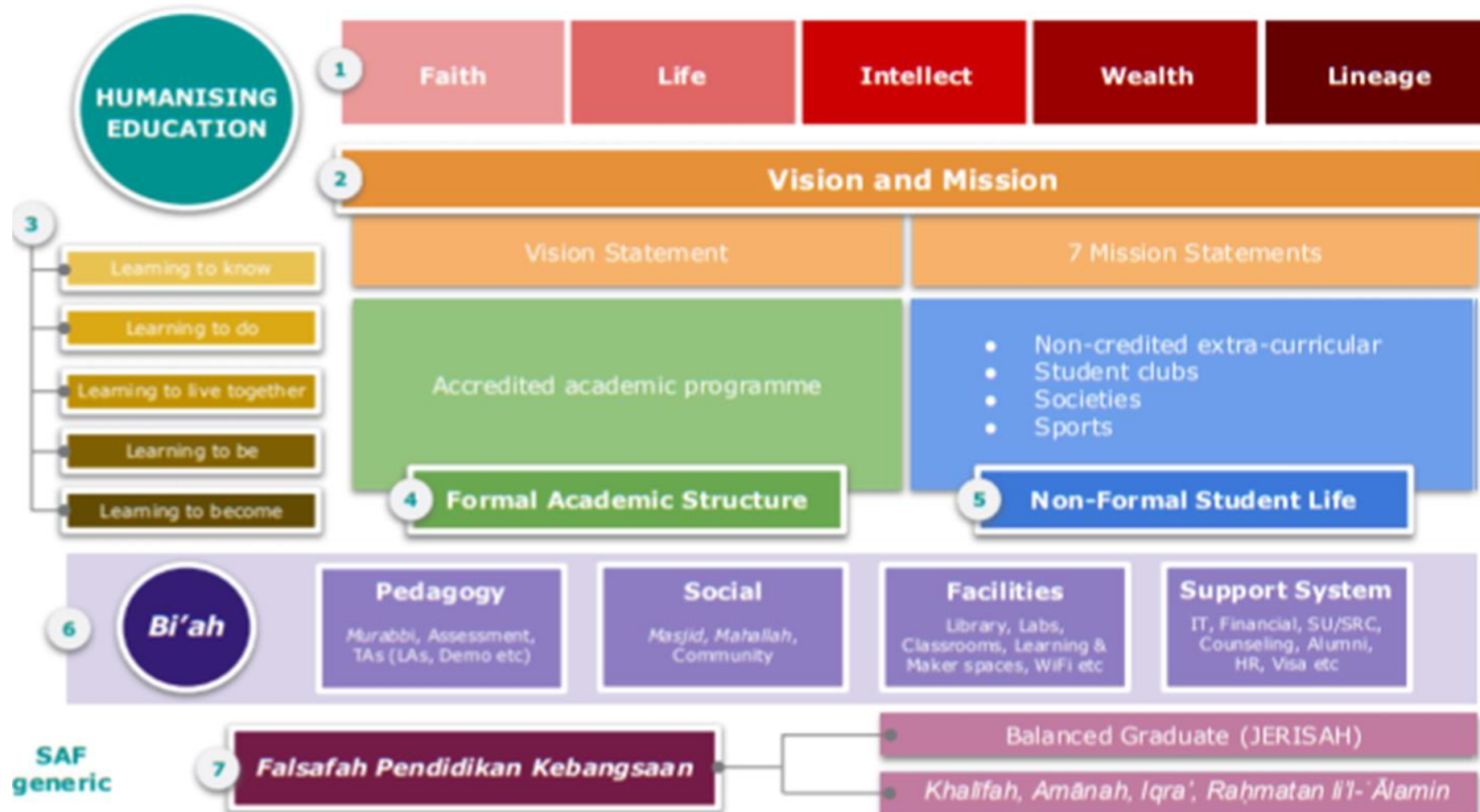
6. Intercultural understanding

7. Deep sense of social responsibility



MISSION ACCOMPLISHED (5ISR)

## THE GENERIC SEJAHTERA ACADEMIC FRAMEWORK









الجامعة الإسلامية العالمية ماليزيا  
INTERNATIONAL ISLAMIC UNIVERSITY MALAYSIA  
وَنَشْرِبُ مِنْهَا بِرَحْمَةِ رَبِّنَا  
Garden of Knowledge and Virtue

**LEADING THE WAY**  
KHALIFAH · AMĀNAH · IQRA' · RAHMATAN UL-ĀLAMIN



# PART 3

## SEJAHTERA ACADEMIC FRAMEWORK (SAF)



SAF is a testament of the University's commitment to the true nature of education



IIUM Community



Immediate and ongoing process

# SAF GUIDING PRINCIPLES



**SEJAHTERA ACADEMIC FRAMEWORK**  
 Humanising Education for Raḥmatan lil- Ālamīn  
 post-COVID 19 disruption


**saf**  
 /ʃaff/


*Quranic*  
 صف /saʃf/  
 in 'solid' ranks (saʃf), as if they were a solid cemented structure  
 سورة الصف 61:4

*English*  
 row /raʊ/  
 a number of people or things in a more or less straight line


*Malay*  
 baris /ba.ris/  
 satu deret yg merupakan acuan menentang

*Arabic*  
 صف /saʃf/  
 صف من قائم


  
 INTERNATIONAL ISLAMIC UNIVERSITY MALAYSIA




**EMPOWERMENT**



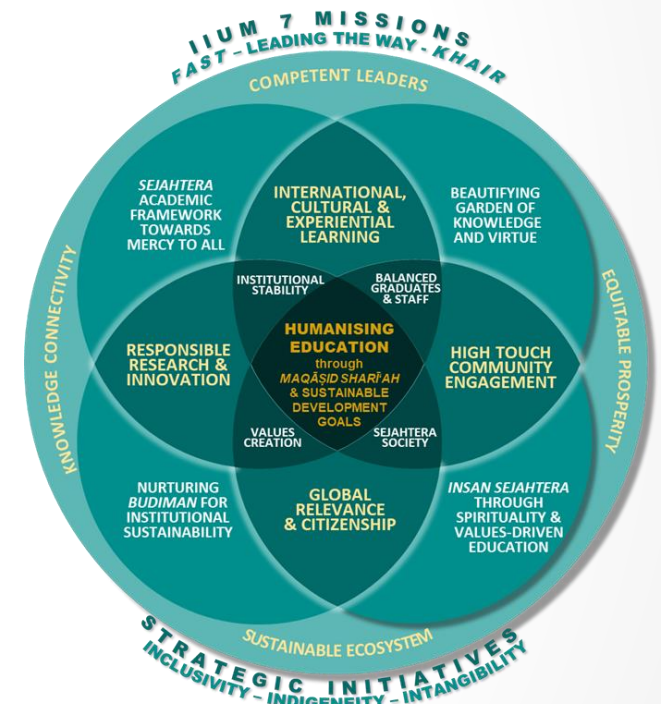
**INNOVATION**

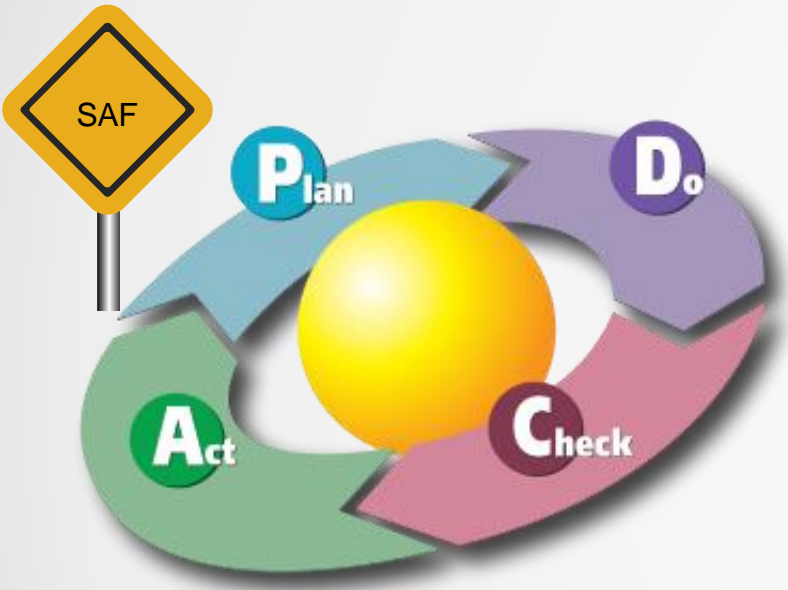


**ACCOUNTABILITY**

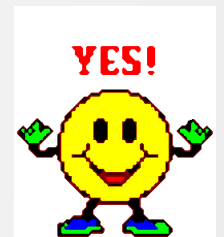
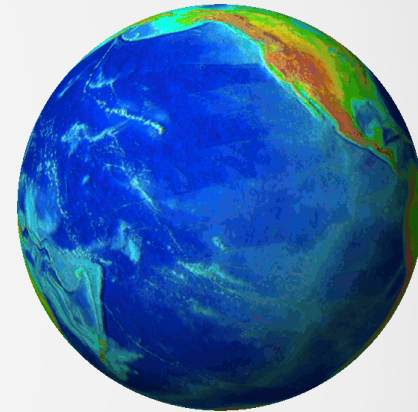


**INNOVATION**

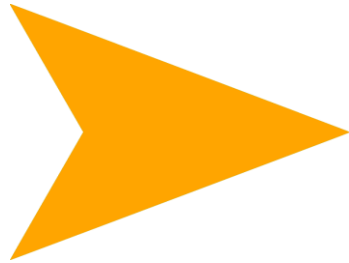




- UniCORE
  - Critical Review
  - Transdisciplinary
  - Micro-credential
  - SAF IT
  - Review SOPs/Policies
  - Murabbi
  - Pedagogy
  - Bi'ah
- .....many more



# D I S T R U P T I O N



Not just manage and adapt but to **lead the way**. Coming up with own innovative solutions, while maintaining true to our vision and mission especially on serving Allah and bringing good to the world (Rahmatan lil-Alamin)



**LEADING THE WAY**  
KHALIFAH · AMĀNAH · IQRA' · RAHMATAN LIL-ĀLAMIN



# PART 4

## GUIDING PRINCIPLES

The Senate **empowers the Centres of Studies (CoS)** to make decisions pertaining to their particular programmes, and the CoS empowers the instructors, to make decisions pertaining to their particular course

Accountability is **being responsible** and able to **justify the decisions** made as one is empowered to make those decisions. Good governance will lead to more empowerment, flexibility and innovations while ensuring accountability. It is about providing an environment where people are able to grow and develop while not compromising their ethics and beliefs.



Flexibility is about **giving choices** to both the students and the instructors via curriculum structure, pedagogy, assessment, system and facilities.

The idea of innovation is to provide **new ways or new solutions** for a better learning experience for all parties leading to a better outcome for the students, and a more satisfactory educational experience for both students and instructors



الجامعة الإسلامية العالمية ماليزيا  
INTERNATIONAL ISLAMIC UNIVERSITY MALAYSIA  
وَنَشْرِبُ مِنْهَا بِإِذْنِ رَبِّنَا وَمِنْهَا  
مَلِكُنَا

**LEADING THE WAY**  
KHALIFAH · AMĀNAH · IQRA' · RAHMATAN LIL-ĀLAMIN



# PART 5



# WHOLE INSTITUTION TRANSFORMATION

The WIT is a transformation approach that involves everyone at the University. It is a University-wide transformation approach in which changes and transformation are made in totality rather in piece-meal or ad-hoc nature, leaving no one behind, including the surrounding and far-off communities impacted by the existence of the University (Dzulkifli Abdul Razak, 2020).

# MOVING FORWARD: IIUM TASK FORCE

TASK FORCE	CHAIRPERSON	MAJOR OUTPUTS
Ta'aruf	Prof. Dr. Ahmad Faris Ismail	<ul style="list-style-type: none"> <li>Reconceptualisation of Ta'aruf Week – Insan Sejahtera Module</li> </ul>
Mental Health	AP Dr. Lihanna Borhan	<ul style="list-style-type: none"> <li>Staff Mental Health Policy</li> </ul>
UniCORE	AP Dr. Gairuzazmi Mat Ghani	<ul style="list-style-type: none"> <li>UNGS1201, UIA1, UIA2</li> </ul>
Community Engagement	Prof. Dr. Farid Sufian Shuib	<ul style="list-style-type: none"> <li>One-Stop-Centre for Community Engagement</li> </ul>
Streamlining Language Programmes	Prof. Dr. Abdul Wahab Abdul Rahman	<ul style="list-style-type: none"> <li>KUL, KOTH</li> </ul>
Garden Masterplan	Dr. Jasasikin Ab Sani	<ul style="list-style-type: none"> <li>Mapping of garden projects, project guidelines</li> </ul>
Low Carbon Campus	Prof. Ar. Dr. Abdul Razak Sopian	<ul style="list-style-type: none"> <li>Low carbon campus proposals</li> </ul>
IT Academic Systems	Prof. Dato' Dr. Norbik Bashah Idris	
Financial Sustainability	Prof. Dr. Ahmad Hafiz Zulkifli	
SDG18: Spirituality	Prof. Dr. Abdelaziz Berghout	



**INTERESTED TO  
PURCHASE?**

**RM 30/COPY  
ONLY**

**Beneficiary Name : UIAM OPERATING ACCOUNT**  
**Beneficiary Bank : BANK MUAMALAT MALAYSIA BERHAD**  
**Beneficiary Account No : 1407-000000-4716**  
**Reference : KCA-SAF BOOK**

<https://docs.google.com/forms/d/1ucPtysnWAa-7Bbr3RIkoIDTZ9SW-9wV5eWYo6jXytDQ>



# THANK YOU....

OFFICE OF THE DEPUTY RECTOR (ACADEMIC & INTERNATIONALISATION) AND  
OFFICE OF KNOWLEDGE FOR CHANGE & ADVANCEMENT (KCA)  
INTERNATIONAL ISLAMIC UNIVERSITY MALAYSIA

